

Gustavus Adolphus College is a private liberal arts college in Saint Peter, Minnesota, that prepares 2,000 undergraduate students for lives of leadership, service, and lifelong learning. Gustavus was founded in 1862 and is the oldest Lutheran college in Minnesota. Fully accredited and known for its strong science, writing, music, athletics, and service-learning programs, Gustavus is also internationally recognized for its annual Nobel Conference.

Gustavus Adolphus College Presidential Search Profile

The next President of Gustavus Adolphus College will build upon a strong foundation over 160 years in the making to elevate the private, residential liberal arts college to new heights. The College is informed by its proud heritage as an institution founded by Swedish-Lutheran immigrants and continues to shape young people to lead and serve. Because Gustavus is rooted in the Evangelical Lutheran Church in America liberal arts tradition, the College's doors are open to learners from all backgrounds who desire a well-rounded education of recognized excellence that equips them for personal success and to act on the great challenges of our time.

Gustavus Adolphus College's next President will inherit a vibrant community of talented students, faculty, and staff; a re-envisioned curriculum that provides a breadth and depth of learning opportunities and applied experiences; a growing endowment that consistently outperforms competitors; and an engaged Board of Trustees that is committed to raising the profile and impact of the institution.

The successful candidate for this position will embrace the Presidency as a vocational calling. Gustavus seeks a proven leader who can inspire a diverse group of stakeholders to maintain a primary focus on the student experience, drive innovation while celebrating tradition, increase enrollment, enhance the College's reputation, and marshal resources that will result in institutional growth and financial sustainability.





THE LEADERSHIP AGENDA

The President's leadership agenda will include the following big-picture priorities:

Enrich the Student Experience

The next President at Gustavus Adolphus College will keep the student experience at the center of decision making when determining institutional priorities and executing College initiatives. A well-rounded liberal arts education, guided by a dedicated faculty, equips students with the skills to navigate the evolving needs of the communities and organizations they will ultimately serve and cultivates in Gusties a passion for lifelong learning. The College's residential setting complements and enhances the academic curriculum by creating a holistic learning experience that includes a robust offering of co-curricular activities, events and clubs, athletics and fine arts opportunities, student support services, and deep community engagement.

Champion Diversity, Equity, Inclusion, and Belonging

The next President will support a culture of inclusion and partner with students, faculty, and staff to develop initiatives, partnerships, and programming that continue to attract, welcome, and support a more diverse campus community. The College is an inclusive community that welcomes all people to a campus that fosters a genuine sense of belonging. Founded by first-generation immigrants to Minnesota, Gustavus has long been strengthened by people of many backgrounds and faiths who have made the College what it

is today. Gustavus serves a high proportion of Pell-eligible and first-generation students, including Dreamers and students of East African and other heritages, who enrich the College and who graduate at rates equal to their peers.

Grow Enrollment

Like many colleges and universities, Gustavus recently experienced a multiyear dip in enrollment that created a structural budget deficit that is being addressed through cost-saving measures and new revenue generation. The President will partner with faculty, administration, alumni and other stakeholders to grow overall enrollment to 2,250 and beyond.

Manage Resources

The next President will be responsible for prudent management of annual operations, oversight of the endowment, aligning the budget with strategic goals and priorities, and long-term financial planning for future sustainability, including the College's next comprehensive campaign.

The next President will build upon the faculty's recently approved sweeping changes to the curriculum; an advancement team's average of \$23.9 million in annual gift income over the last eight years; a Board of Trustees' allocation of \$5 million to strategic, revenue-generating investments over the last two years; and an engaged community of alumni and friends who contributed more than \$400 million in gifts and commitments through the College's last two comprehensive campaigns.

GUSTAVUS MISSION

Gustavus Adolphus College is a church-related, residential libera arts college firmly rooted in its Swedish and Lutheran heritage. The College offers students of high aspiration and promise a liberal arts education of recognized excellence provided by faculty who embody the highest standards of teaching and scholarship. The Gustavus curriculum is designed to bring students to mastery of a particular area of study within a general framework that is both interdisciplinary and international in parapastics.

The College strives to balance educational tradition with innovation and to foster the development of values as an integral part of intellectual growth. It seeks to promote the open exchange of ideas and the independent pursuit of learning. The College aspires to be a community of persons from diverse backgrounds who respect and affirm the dignity of all people. It is a community where a mature understanding of the Christian faith and lives of service are nurtured, and students are encouraged to work toward a just and peaceful world. The purpose of a Gustavus education is to help its students attain their full potential as persons, to develop in them a capacity and passion for lifelong learning, and to prepare them for fulfilling lives of leadership and service in



Lead Innovation and Manage Change

The President will build a culture in which students, faculty, and staff strive for continual improvement. Working within the College's strong model of shared governance, the President will partner with faculty and other stakeholders to pursue innovations in program offerings, student services, marketing approaches, partnerships, and other initiatives. The President will champion and implement improvements across all academic, co-curricular, and administrative structures and processes.

Lead the Development and Implementation of a Vision for the Future

The President will collaborate with stakeholders to craft an ambitious, unifying vision for the College's future to build on the success of the *Gustavus Acts Strategic Plan*. This vision will remain true to the College's fundamental nature as a residential liberal arts institution while incorporating contemporary best practices and positioning Gustavus in the shifting marketplace of higher education. The President will articulate the value of a Gustavus education and develop a shared understanding of institutional priorities across all audiences, lead the development and implementation of a bold new strategic plan, and empower others to help advance the College's mission.

DESIRED ATTRIBUTES FOR PRESIDENTIAL LEADERSHIP

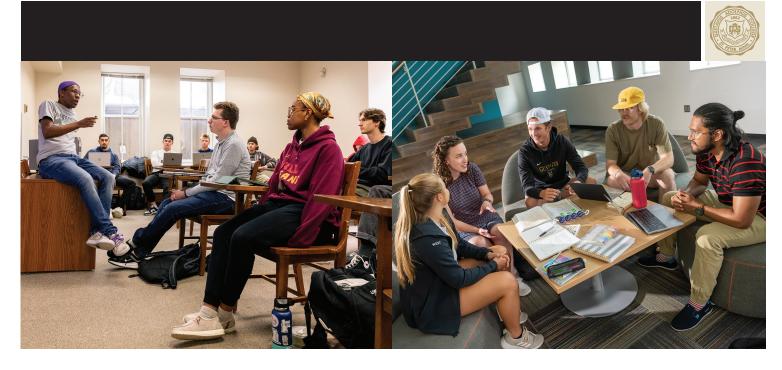
The next President will have a record of achievement in leadership roles. A terminal degree and/or a record of post-graduate study is preferred.

The College's next President will be:

Mission Driven

The next president of Gustavus Adolphus College will model servant leadership and demonstrate an energetic alignment with the College's mission and values. The President will inspire enthusiasm for the distinctive qualities of a Gustavus education. They will be a carrier of the Gustavus culture, exemplifying honesty, integrity, and humility. They will be committed to the liberal arts and the central teaching mission of the College.

GUSTAVUS ADOLPHUS COLLEGE



Intellectual and Visionary

The President will be a fast and eager learner who is able to distill information from multiple sources, envision the future, and implement effective solutions. The President will engage with issues philosophically, strategically, and tactically.

An Informed and Courageous Decision Maker

The President will have an astute understanding of the challenges facing private, residential liberal arts institutions. They will possess the skill and experience to drive results in higher education's increasingly uncertain landscape. This includes the ability to analyze complex situations, weigh alternatives, and make strategic, mission-aligned, bold decisions.

An Empowering Leader

The President will be committed to shared governance and best practices for institutional effectiveness. They will have the skills to navigate evolving needs in higher education and hire, develop, and appropriately compensate talent; build successful teams; empower and effectively manage direct reports; and appreciate, support, and inspire faculty and staff. They will know how to build a culture of accountability that drives organizational performance and results in authentic employee engagement across the College.

An Exceptional Relationship Builder and Communicator

The President will engage effectively across a wide spectrum of constituents, inspire mutual trust, and work collaboratively with others. They will be energized by serving as the College's chief spokesperson, enthusiastically share the Gustavus story, and work with others to build the Gustavus brand. They will be a skilled listener and possess excellent written and oral communication skills.

A Proven Fundraiser and Ambassador

The President will have the interpersonal savvy and drive necessary to sustain and grow the College's robust culture of philanthropy and network of alumni. They will be able to articulate a compelling case for the next capital campaign and find creative ways to match donor priorities to the College's strategic needs. The President will also possess the stature and judgment required to serve as the College's primary ambassador and representative in local, regional, national, and international forums.

A Financially Competent Leader

The President will understand the long-term financial implications of decisions and make strategic trade-offs in budget planning. They will be skilled in working with advisors, staff, and Trustees on matters of revenue generation, enrollment, compliance and reporting, asset allocation, and financing.

GUSTAVUS CORE VALUES

Implicit in this statement of institutional purpose and goals are certain institutional values that guide the Gustavus community. These values are rooted in our distinctive heritage.

EXCELLENCE

First among the College's shared values is a commitment to high quality and excellence in all that we do. Commitment to excellence calls on all of us to achieve to the very best of our capabilities and exceed our own expectations.

COMMUNITY

Gustavus has always prized community. Civility, mutual respect, cooperation, shared governance, and a pervasive sense of concern for every member of the Gustavus community are hallmarks of the College.

JUSTICE

Our Swedish and Lutheran heritages lead us to hold up justice as a primary institutional value. We strive to be a just community in all of our actions and to educate our students for morally responsible lives.

SERVICE

The College highly values service as an objective of life and education. We embrace the notion that authentic leadership expresses itself in service—the classical ideal of a truly liberating education.

FAITH

Conviction that religious faith enriches and completes learning is the foundation of community, ethics, and service. We are compelled to excel in a divinely ordered world.

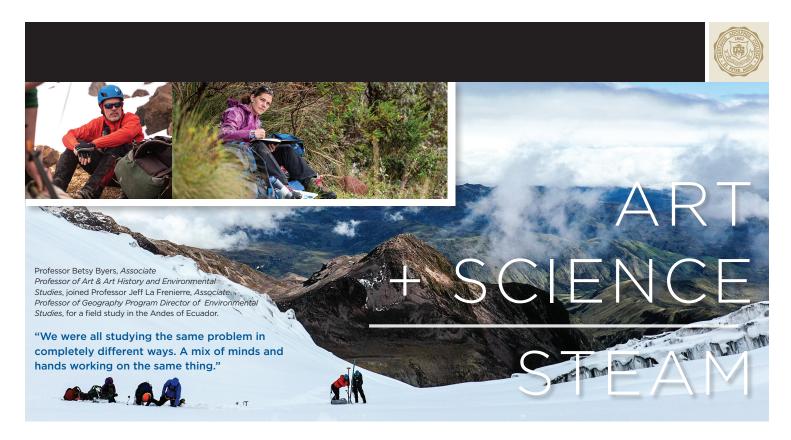


ABOUT GUSTAVUS

Gustavus Adolphus College is a selective, private, coeducational, residential liberal arts college of 2,000 students from 40 states and 35 countries. Guided by the core values of excellence, community, justice, service, and faith, the College combines a strong emphasis on traditional liberal arts disciplines with a commitment to progressive interdisciplinary programs. Our commitment to diversity, equity, inclusion, and belonging at Gustavus is an essential part of the institution. From Board of Trustees leadership, to Presidential Task Forces, to student involvement, to the individual actions we take each day—our diversity, equity, inclusion, and belonging ecosystem touches all facets of life, learning, and leadership. Rooted in a Lutheran heritage of intellectual inquiry, Gustavus provides a welcoming environment for other faiths, evident in the beautiful Bonnier Multifaith Center, which hosts a wide range of religious practices. Gustavus currently ranks #67 in National Liberal Arts Colleges in U.S. News & World Report, #40 in Best Value Schools, and #22 in the Top Performers in Social Mobility.

Academic Life

The Gustavus faculty recently re-envisioned the College's curriculum to be implemented for the 2024-25 academic year. This innovative curriculum underscores our commitment to the liberal arts and is centered on providing an exceptional experience for Gustavus students. Among other benefits, the new curriculum will create opportunities for students to explore more of their interests inside and outside the classroom, participate in performing arts and athletics with fewer scheduling conflicts, and complete a Signature Experience to connect academic learning with real-world applications. In 2024, Gustavus is also launching its first graduate program—a Master's in Athletic Training. One hundred percent of Gustavus courses are taught by faculty across 72 academic majors, the largest of which include psychological science, biology, business, communication studies, exercise physiology, and



nursing. Student-faculty collaborative research, small seminar classes, and mentoring relationships that extend beyond coursework and academic advising are hallmarks of the Gustavus learning experience. Gustavus faculty maintain active scholarly agendas, which complement their commitment to excellence in the classroom. They publish regularly in top journals and university presses in their fields; compete successfully for grants from the National Science Foundation, the National Endowment of the Arts, the Andrew W. Mellon Foundation, and the Howard Hughes Medical Institute; have been awarded a variety of fellowships such as the Fulbright; and receive invitations to share their creative accomplishments internationally.

Student Experience

The College's dedication to educating the whole student permeates campus life. Among its 21 honor societies, Gustavus houses a chapter of Phi Beta Kappa and has more than 120 student clubs and organizations. The College's music performance programs—including a symphony orchestra, two wind orchestras, jazz and instrumental ensembles, and multiple choral ensembles—involve 40 percent of students during their college careers. The College's athletics program competes at the NCAA Division III level, is a member of the Minnesota Intercollegiate Athletic Conference,

and fields 12 varsity teams for women and 11 for men with nearly 700 students participating. The "Golden Gusties" have made top 25 finishes 16 times in the 29-year history of the Directors' Cup national competition for overall athletics program excellence among the more than 440 schools in Division III. Gustavus has produced 884 All-Americans, 134 CSC Academic All-Americans—the most in the MIAC and 12th most in NCAA Division III—and 61 individual national champions.

Community & Global Engagement

Gustavus has a robust community-based learning program and is dedicated to excellence in service and leadership by enhancing students' understanding of issues of public concern, and supporting their academic, personal, and civic development. Nearly 50 percent of students participate in some form of community service while enrolled.

Gustavus' Center for International and Cultural Education offers students a wide variety of studyaway programs and opportunities in the U.S. and abroad ranging from a month, to a semester, to a year. Traditionally, more than half of the graduating seniors have participated in study-away programs. Gustavus also has a growing international student population.



ONE OF AMERICA'S BEST COLLEGES

U.S. NEWS AND WORLD REPORT

Recognized as the Top Performer in Social Mobility in Minnesota, also top ranked for National Private Liberal Arts Colleges

WASHINGTON MONTHLY

Ranked #31 for Top Liberal Arts Colleges in the country based on social mobility, research, and public service

THE NEW YORK TIMES

Best in Minnesota in the College Access Index—a list of the most selective institutions in the U.S. ranked in order of economic diversity

PRINCETON REVIEW

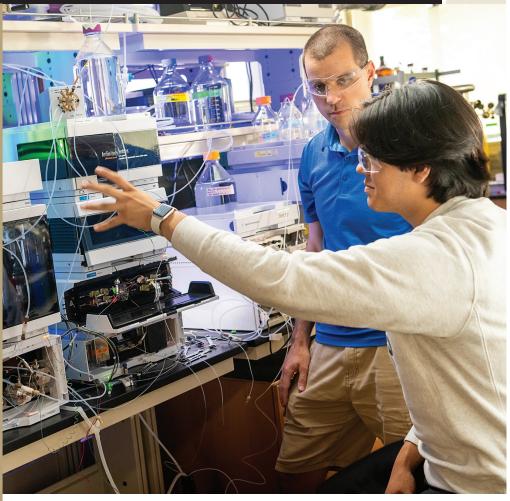
Recognized as one of the **top Green Colleges** in the country

COLLEGE RAPTOR

Recognized as the #2 Hidden Gem College in Minnesota

...AND TOP-RANKED
COLLEGE IN MINNESOTA BY
THE WALL STREET JOURNAL

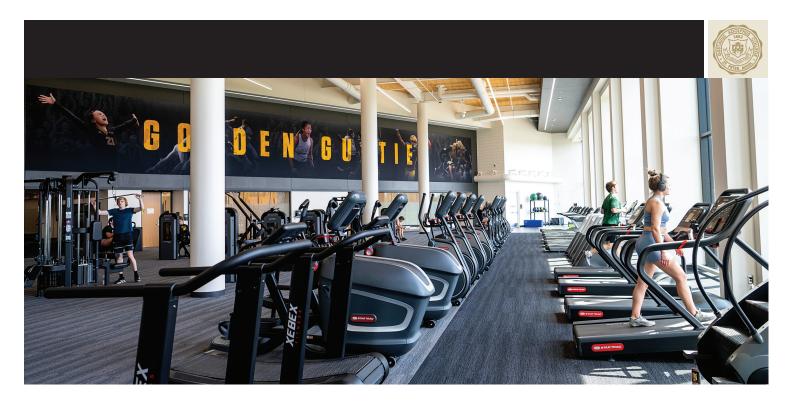




Outcomes

Gustavus students go on to careers in business, allied healthcare professions, education, government and social services, and nonprofit leadership. The top five employers of recent alumni include UnitedHealth Group, the Mayo Clinic, Deloitte, Federated Insurance, and SPS Commerce. According to the Center for Career Development's most recent first destination survey report, 91.1% of the Class of 2023 reported being employed, continuing their education, entering military service, or volunteering within nine months of graduating.

Gustavus is recognized for the number of its alumni who join the Teach for America and the Peace Corps upon graduation. More than one-third of Gustavus graduates go directly to graduate or professional school. The College has garnered an impressive share of Fulbright, Goldwater, Marshall, Rhodes, Truman, and National Science Foundation fellowship winners.



TRANSFORMATIONAL FUNDRAISING INITIATIVES & CAPITAL PROJECTS

The *Show the World* comprehensive campaign, which ended in May of 2023, exceeded its goal of \$225 million, wrapping up with \$228 million in commitments. The successful effort included the two largest gifts in the history of the College—a \$40 million commitment and a \$25 million grant. Over the last 10 years, the College has received in excess of \$400 million through our *Campaign Gustavus* and *Show the World* fundraising campaigns.

Capital Projects

Over the past 15 years, the College has experienced amazing growth in its facilities with the addition of the \$30 million Warren and Donna Beck Academic Hall in 2011, housing the academic departments of Communication Studies, Business and Economics, History, Psychological Science, and Sociology and Anthropology; the \$8 million renovation in 2016 of Anderson Hall, housing the Education Department, the Academic Support Center, the Writing Center, and the Bonnier Multifaith Center; the \$70 million renovation and expansion of the Nobel Hall of Science in 2020, giving Gustavus one of the top laboratory and classroom facilities among private liberal arts colleges in the country; and the \$65 million Lund Center renovation and expansion with the May 2022 completion of Phase I of the project, which

is a 72,000-square-foot expansion of the College's fitness, athletics, and wellness center. Future capital priorities include the Schaefer Fine Arts Center, Christ Chapel, residential hall improvements, and phase II of the Lund Center project.

Financial Accessibility

Scholarship programs have also received a tremendous boost over the last five years, with the bulk of the funding for high-achieving students through the Trustee, Heritage, and Promise Scholarship programs. Students who are considered for the Trustee Scholarship typically have a cumulative high school GPA of 3.9 or above and an average composite ACT score of 32-36, while the Promise Scholarship focuses on gifted students from low- or middle-income families and are eligible for the Federal Pell Grant Program with a high school grade point average of 3.8 or above and ACT of 30 or better. The Heritage Scholarship is a \$3,000-\$6,000 annual scholarship for four years in support of academically talented students with demonstrated financial need. The College recently announced "The Gustie Guarantee," which guarantees students a minimum of \$100,000 in scholarships over four years for all admitted students who complete the FAFSA, first-year tuition free with continued support each year for students who live in Minnesota and have a family income of \$80,000 a year or less, and degree completion in four years or Gustavus will cover ninth-semester tuition.



FINANCIAL RESOURCES

A fiscally conservative institution, Gustavus has a long tradition of maintaining a balanced budget. Gustavus has an unrestricted operating budget of \$95 million and an endowment over \$300 million. The College's total assets equal \$540 million, and its total long-term debt is \$62 million (as of May 31, 2023). Gross tuition and fees revenues total \$104 million, and institutional scholarships and grants awarded are approximately \$63 million. Spending on instructional support accounts for approximately 50 percent of total expenses. Moody's Investors Service recently affirmed the College's A3 rating.

GIVING

- Over the past six years, giving to the College has averaged over
 \$20 million in cash per year.
- Nearly 20% of alumni actively support the College annually.
- Campaign Gustavus ended with over \$170 million. (2008–2014)
- The Show the World Campaign, which ended in May 2023, exceeded its goal of \$225 million, wrapping up with \$228 million in commitments.





Endowment Growth

In the last 10 years, the Gustavus endowment has more than doubled and recently surpassed \$300 million. Through the diligent work of our fundraisers and the careful stewardship of the Board of Trustees Investment Committee, Gustavus has consistently outperformed its NACUBO peer group over the last decade. The College is committed to meeting the financial needs of all admitted students and to providing world-class, state-of-the-art resources and facilities.

GUSTAVUS ACTS STRATEGIC PLAN

Launched in 2016 with significant input from members of the Board, faculty, staff, students, and alumni, the *Gustavus Acts Strategic Plan* laid a roadmap for the College's success over the last decade.

Gustavus Acts articulated three goals designed to build on this foundation:

- Diversify and expand the Gustavus community.
- Deliver a distinctive and integrated liberal arts education.
- Achieve financial, institutional, and environmental sustainability.

Key accomplishments under the strategic plan included significant endowment growth, increased support for historically underrepresented groups and a more diverse campus community, a re-imagined academic curriculum, and major improvements in environmental sustainability.

As the *Gustavus Acts Strategic Plan* comes to a close in 2026, the Gustavus community turns its attention to the future, working with the new President to determine a new vision for continued institutional momentum and ever-greater success.



THE NOBEL CONFERENCE

Gustavus is known nationally and internationally for its Nobel Conference, the only ongoing academic conference in the United States to have the official authorization of the Nobel Foundation in Stockholm, Sweden. Founded in 1965, it is held annually at Gustavus and links a general audience with the world's foremost scholars and researchers in conversations on contemporary and emerging issues related to the natural and social sciences. Past Conference themes include "Mental Health (In)Equity and Young People," "In Search of Economic Balance," "Addiction," "The Universe at Its Limits," and "The Global Ocean." Sixty-six Nobel Laureates have visited the campus to participate in the conferences, including Steven Chu, Sir Harold W. Kroto, and Rajendra K. Pachauri. The Conference draws an audience of nearly 5 000 annually.





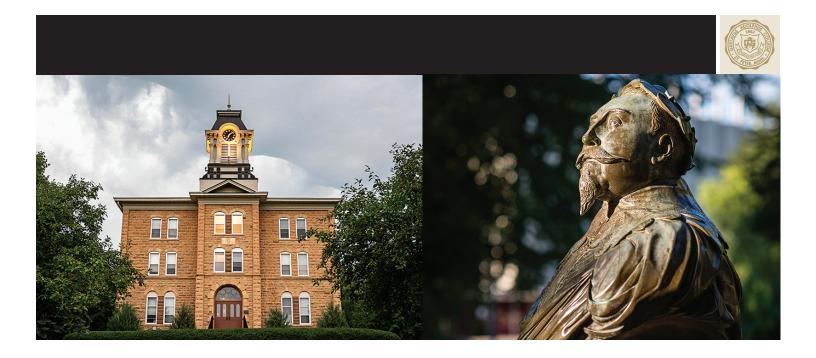


CAMPUS AND REGION

Gustavus sits on a scenic bluff overlooking the beautiful Minnesota River Valley in Saint Peter, Minnesota, one hour southwest of Minneapolis and St. Paul and 15 minutes north of Mankato. The lush 340-acre campus features the stately Old Main building, dating back to 1876, and the iconic Christ Chapel, built in 1962. Many other handsome buildings, constructed from the locally quarried Kasota Stone, complete the hilltop campus. Original artworks by artists of diverse backgrounds, including more than 30 sculptures by renowned artist Paul Granlund, grace the Gustavus landscape. The Arboretum at Gustavus Adolphus College spans 130 acres and showcases formal gardens, a replica of a Swedish immigrant cabin, and several native Minnesota ecosystems.

Gustavus is dedicated to sound environmental stewardship, evidenced in the use of solar panels, composting and recycling on campus, as well as a student-run organic farm that supplies produce to the dining service. The Nobel Hall of Science expansion and renovation was awarded LEED Gold Certification in 2020, and Beck Hall achieved LEED Platinum in 2013. The College is adding a new 1.1-megawatt solar field that will be online in Spring 2025.

With a population of more than 11,000, Saint Peter, the county seat of Nicollet County, is a rich agricultural area with light industry and tourist attractions. Saint Peter features an excellent public library, community center, and a highly regarded food cooperative. Housing is affordable; the main street is one of the best-preserved examples of frontier-style buildings in the state; and parks abound. Saint Peter built a new high school in 2016 and extensively remodeled the two elementary schools and the middle school in the last decade. Gustavus community members are active and involved members of the Saint Peter community. They serve the city in government and advisory roles and engage regularly with schools, local projects, and civic organizations. An increasing number of Gustavus courses have been adapted to include service-learning projects that address community needs.



APPLICATIONS, NOMINATIONS, AND EXPRESSIONS OF INTEREST

To assure full consideration, applications should be received by **October 4, 2024** and must include the following:

- > A letter of interest addressing the leadership opportunities and attributes identified in this profile;
- > A curriculum vitae; and
- > List of five professional references with email addresses and telephone numbers, including their relationship to the candidate. References will not be contacted without prior authorizations from the candidate.

Application materials should be submitted in PDF format through the AGB Search Portal here: Gustavus Adolphus College President Applications Portal.

Please direct any nominations, expressions of interest, or questions regarding the applications process to **GustavusPres@agbsearch.com** or to the AGB Search Team:

Loren Anderson, PhD

Senior Executive Search Consultant (253) 223-3566 loren.anderson@agbsearch.com Shannon McCambridge, JD, LLM

Senior Executive Search Consultant (206) 310-7560 shannon.mccambridge@agbsearch.com

As an Affirmative Action employer, it is the policy and practice of Gustavus Adolphus College to provide equal educational and employment opportunities for all. EOE/M/F/V/D



2023-24 QUICK FACTS GUSTAVUS ADOLPHUS COLLEGE



DISTINCTIONS

- Phi Beta Kappa campus
- The annual Nobel Conference®
- Peace Education Program and MAYDAY! Peace Conference
- Fulbright, Goldwater, Marshall, Rhodes, Truman, National Science Foundation, and NCAA Postgraduate fellowship winners
- Student-faculty collaborative research opportunities
- Writing Across the Curriculum

FACULTY

- Full-time faculty of 171
- 78 percent tenure-line faculty (133 out of 171)
- 81 percent of faculty members are tenured
- 92 percent of tenured faculty members hold the terminal degree in their fields
- Student-to-faculty ratio: 11:1
- Average class size: 10-19 students

UNDERGRADUATE RESEARCH

- Annual research symposia that showcase student research
- Dedicated funding for students who attend conferences and competitions for discipline-specific research, scholarship, and creative works
- Funding for faculty-student research, scholarship, and other collaborative projects through Presidential Faculty-Student Collaboration Grants and first-year and sophomore research experience programs
- Strong support for students applying for fellowships and scholarships. Recently recognized by the U.S.
 Department of State as a Top Producing Institution of Fulbright U.S. Students

ENROLLMENT (Fall 2023)

- 1,952 undergraduates (FTE), representing 40 states and 35 countries
- Gender ratio: 53 percent women, 47 percent men
- Racially underrepresented students: 20 percent
- International students enrolled in degree programs:
 4 percent
- Pell Grant-eligible students: 24 percent
- 94 percent of students studying on campus live in College housing

ADMISSION STATISTICS

- Applications goal of 4,500-5,000 prospective students for a class of 625-650 first-time, full-time degree seekers
- Nearly one-third of first-year students are in the top 10 percent of their high school graduating classes
- Composite ACT (middle 50 percent): 24-30

RETENTION RATES

- 84 percent of first-year students return for the following fall semester
- 74 percent graduate within four years

TUITION AND EXPENSES (Fall 2023)

• Tuition: \$55,446

• Room/Meals: \$7,050/\$4,754

• Fees: \$740

FINANCIAL ASSISTANCE

- More than 60 percent of Gustavus students receive need-based financial assistance
- Over \$65 million in institutional grant and scholarship assistance
- Over 95% of students receive financial aid

STUDENT LIFE

- More than 120 special interest groups and organizations
- Designated in 2015 by the Carnegie Foundation as a "community-engaged campus"—the highest national distinction available for higher education
- More than 50 percent of Gustavus students participate in service each year, either through service programs or service-learning
- Eight student-run religious organizations
- Two weekly Chapel break services, a Sunday community worship service, a weekly evening praise-style workshop service, and regular offerings in the Bonnier Multifaith Center
- Frequent on-campus entertainment and off-campus trips sponsored by the Campus Activities Board and other recognized student groups, including large-scale social events, concerts, and cultural events

ALUMNI

 Approximately 28,000 living alumni, residing in all 50 states, the District of Columbia, Guam, Republic of the Marshall Islands, Puerto Rico, and the Virgin Islands as well as 52 other nations

CAMPUS FACILITIES

- 340 beautifully landscaped acres
- 21 academic and service facilities
- 14 residence halls and apartment/townhouse complexes and five College-owned houses, accommodating more than 1,900 students on campus
- More than 30 bronzeworks by the late Paul Granlund, noted sculptor and alumnus, installed on the campus
- The Melva Lind Interpretive Center and the 130-acre Arboretum